

Bidding against the odds? The impact evaluation of grants for young micro and small firms during the recession

SmartEIZ Final Conference

Smart Specialization Strategies: Contemporary Challenges of its Design and Implementation

S. Srhoj¹, B. Škrinjarić², S. Radas²

¹Department for Economics and Business Economics, University of Dubrovnik, Croatia

²The Institute of Economics, Zagreb, Croatia

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Introduction and motivation I

- Young firms contribute most to **net job creation and innovation** despite **high relative exit rates**
- However, young firms have **greater difficulties in securing external financing (information asymmetries and low value of collateral)** → often corrected by government interventions
- Young firms **most vulnerable during the first few years on the market**, especially during a recession
- **Lack of research of such grants is preventing governments from designing optimal policies** to counteract these damaging effects
- We examine **whether such grants increase survival and performance of young firms**, and by which mechanism.
- The setting is the Republic of Croatia (2009–2014) - a **perfect laboratory environment for studying recession-related topics**

Introduction and motivation II

- This study also seeks to understand the mechanism by which these impacts are produced - **direct** and **indirect** mechanism (*certification effect* and *behavioural additionality*)
- **Our contribution to the literature** on young firms:
 - ① We address **impact of business development grants instead of R&D grants**, which is relevant for a larger percentage of young firms
 - ② We examine the **impact of business development grants in long recession**, an under-researched area
 - ③ We postulate that the **impact of business development grants can be achieved indirectly**, by enabling firms to get external financing that allows them to grow and survive
- Our results also carry **important policy implications**

Literature review I

- Peak failure time for young firms is between 18 months to 2 year (Cowling, 2016) while about 50% of new entrants exit after 3-4 years (Coad, 2018)
- One of the main reasons for firm exit is limited access to external finance, (Evans & Jovanovic, 1989), especially during an economic downturn (Stucki, 2014)
- Analyses of R&D grants for young firms have been conducted in the US (e.g. Lerner, 1999), Germany (e.g. Czarnitzki & Delanote, 2015), Belgium (e.g. Decramer & Vanormelingen, 2016), Italy (e.g. Pellegrini & Muccigrosso, 2017), France (e.g. Crepon & Duguet, 2003), Spain (e.g. Segarra-Biasco & Teruel, 2016) and most of these find positive effects on survival and/or performance
- Impact of grants on securing external finance has been less researched (e.g. Meuleman & De Maeseneire, 2012; Marti & Quas, 2018)

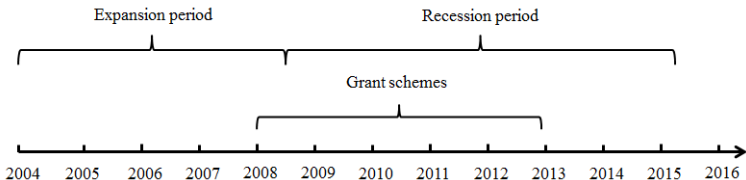
Literature review II

- Empirical evidence on the impact of grants during recessions is scarce:
 - Aristei et al. (2017) and Hud and Hussinger (2015) evaluate the impact of R&D grants during the last recession and find a positive impact
 - Burger and Rojec (2018) in Slovenia find anti-crisis measures to have a positive impact only on the number of employees
- Few papers evaluate the impact of matching grants for business development (e.g. López-Acevedo & Tan, 2011; McKenzie, Assaf & Cusolito, 2017), but these studies are not specific to young firms
- Information asymmetry problem yielded "certification hypothesis" (e.g. Marti & Quas, 2018), stating that receiving a public grant acts as a governmental quality stamp indicating the firm's quality
- Clarysse, Wright and Mustar (2009) evaluate the behavioral additionality of grants, whereby the firms' learning activities change as a result of a policy instrument, and find a positive effect of R&D grants on learning activities

Data and institutional setting I

- Data come from three large datasets:
 - ① Financial data on the population of Croatian enterprises from the 2007–2016 period (FINA)
 - ② Data on grants given to firms in the 2008–2013 period (Ministry of Entrepreneurship and Crafts)
 - ③ Court register of incorporated companies

- Our analysis is set in the period of economic downturn in Croatia



Data and institutional setting II

- The Ministry supported new firms during recession with the grant schemes: (1) Youth in entrepreneurship; (2) Entrepreneur beginner; (3) Entrepreneurship of youth, beginners and people with disabilities; (4) Entrepreneurship of target groups; (5) Youth and beginners in entrepreneurship
- Conditions for obtaining a grant typically involved:
 - To be registered in Croatia
 - Positive profit in previous year of business
 - At least one full time employee
 - No unpaid debts towards the State or employees
 - Incorporated at most three years prior to application for grant
- Activities co-funded by the grant typically involved:
 - Purchase of equipment, tools and inventory
 - Arranging of internal business space/workshop
 - Development of business plan and consulting services
 - Entrepreneurial training, web site design and publishing costs

Distribution of government grants by year

| Year | Grant scheme name | Firms | Total amount (HRK) | Mean (S.d.) (HRK) |
|------|---|--------------|--------------------|-------------------|
| 2008 | Entrepreneurship of target groups | 275 | 2,136,000 | 7,767 (6,178) |
| 2009 | Entrepreneurship of youth, beginners and people with disabilities | 83 | 2,030,000 | 24,458 (9,306) |
| 2010 | Entrepreneurship of youth, beginners and people with disabilities | 288 | 3,039,000 | 10,552 (7,448) |
| 2011 | Entrepreneurship of youth, beginners and people with disabilities | 346 | 2,478,000 | 7,162 (4,420) |
| 2012 | Entrepreneur beginner | 21 | 1,898,000 | 90,381 (22,409) |
| | Youth in entrepreneurship | 19 | 1,648,386 | 86,757 (22,728) |
| 2013 | Youth and beginners in entrepreneurship | 20 | 3,173,679 | 158,684 (80,462) |
| | TOTAL | 1,052 | 16,403,065 | |

Distribution of government grants by NACE sectors

| NACE Rev 2. 1-digit industries | Firms | Total amount (HRK) | Mean (s. d.) (HRK) |
|--|--------------|-------------------------------|-------------------------------|
| Agriculture, forestry and fishing | 13 | 357,691 | 27,515 (44,467) |
| Manufacturing | 254 | 6,298,079 | 24,796 (32,452) |
| Electricity, gas, steam and air conditioning supply | 5 | 702,533 | 140,507 (106,168) |
| Construction | 101 | 1,212,533 | 12,005 (16,566) |
| Wholesale and retail trade; repair of motor vehicles and motorcycles | 147 | 1,427,433 | 9,710 (19,688) |
| Transporting and storage | 13 | 180,000 | 13,846 (25,947) |
| Accommodation and food service activities | 27 | 399,360 | 14,791 (45,759) |
| Information and communication | 145 | 2,487,575 | 17,156 (27,286) |
| Financial and insurance activities | 5 | 26,000 | 5,200 (447) |
| Real estate activities | 6 | 61,000 | 10,167 (10,028) |
| Professional, scientific and technical activities | 231 | 2,025,702 | 8,769 (15,764) |
| Administrative and support service activities | 34 | 516,260 | 15,184 (33,728) |
| Public administration and defense; compulsory social security | 1 | 3,000 | 3,000 (0) |
| Education | 15 | 116,000 | 7,733 (3,575) |
| Human health and social work activities | 9 | 295,400 | 32,822 (78,229) |
| Arts, entertainment and recreation | 5 | 29,500 | 5,900 (1,025) |
| Other services activities | 41 | 265,000 | 6,463 (2,992) |
| TOTAL | 1,052 | 16,403,065 | |

Methodology I

- 1 Merge FINA and Ministry dataset
- 2 Data cleaning
- 3 Decide on estimation methodology - Matching techniques
- 4 Estimate the probability of obtaining a grant (propensity score) using probit model

$$p(X) = P(D = 1|X) = E(D|X)$$

$$subs_{it} = \alpha_i + \beta PGC_{it-1} + \gamma PER_{it-1} + \delta X_i + \eta EC_{it-1} + \epsilon_{it}$$

Methodology II

where *subs* represents a dummy variable indicating whether or not the firm received a grant, *PGC* is a matrix of public call variables, *PER* is a matrix of performance variables (including previous subsidy experience), *EC* is a matrix of all entrepreneur characteristics used, *X* is a matrix of other firm time-invariant characteristics (region, sector and year), and *e* is the i.i.d. error term

- 5 Define **outcome variables**: survival until 2016, growth in turnover, growth in employment, growth in labour productivity, long- and short-term bank loans
- 6 Estimate the **average treatment effect on the treated (ATT)** using matching techniques

$$ATT = \frac{1}{N^T} \Sigma(y_i^T - y_i^C)$$

Descriptive statistics

| Variable | Before matching | | | After matching | | |
|-------------------------------------|--------------------|-----------------------|------------|--------------------|--------------------|------------|
| | Treated (n=222) | Control (n=32,322) | Difference | Treated (n=222) | Control (n=222) | Difference |
| <i>Public grant call variables</i> | | | | | | |
| Surplus | 0.78 | 0.74 | 0.04 | 0.78 | 0.78 | 0.00 |
| Age of firm | 0.54 | 2.02 | -1.48*** | 0.54 | 0.54 | 0.00 |
| (ln) employees | 1.21 | 1.47 | -0.26*** | 1.21 | 1.15 | 0.06 |
| (ln) real exports | 1.56 | 1.82 | -0.26 | 1.56 | 2.11 | -0.55 |
| (ln) real turnover | 12.30 | 13.35 | -1.05*** | 12.30 | 12.18 | 0.12 |
| <i>Other performance variables</i> | | | | | | |
| (ln) real cash | 9.56 | 9.75 | -0.19 | 9.56 | 9.41 | 0.14 |
| (ln) real fixed liab. | 2.55 | 4.12 | -1.57*** | 2.55 | 2.56 | -0.01 |
| (ln) real current liab. (labour) | 8.51 | 9.15 | -0.64*** | 8.51 | 8.58 | -0.07 |
| (ln) real current liab. (state) | 9.16 | 9.65 | -0.49*** | 9.16 | 9.20 | -0.04 |
| (ln) real current liab. (bank) | 1.79 | 2.28 | -0.49 | 1.79 | 1.90 | -0.11 |
| (ln) real fixed liab. (bank) | 1.86 | 3.11 | -1.25*** | 1.86 | 1.74 | 0.12 |
| (ln) average real wage | 9.73 | 10.37 | -0.64*** | 9.73 | 9.62 | 0.11 |
| (ln) real assets | 8.87 | 10.04 | -1.16*** | 8.87 | 9.05 | -0.18 |
| Prev. subsidy dummy | 0.20 | 0.07 | 0.13*** | 0.20 | 0.17 | 0.03 |
| <i>Entrepreneur characteristics</i> | | | | | | |
| Mean age | 36.61 | 41.62 | -5.00*** | 36.61 | 36.81 | -0.20 |
| Mean age * One team member | 45.41 | 62.05 | -16.64*** | 45.41 | 42.74 | 2.67 |
| Two team members | 0.98 | 0.86 | 0.12*** | 0.98 | 0.99 | -0.01 |
| Three team members | 0.01 | 0.07 | -0.06*** | 0.01 | 0.00 | 0.00 |
| Only men | 0.01 | 0.07 | -0.06*** | 0.01 | 0.00 | 0.01 |
| Only women | 0.65 | 0.69 | -0.04 | 0.65 | 0.69 | -0.04 |
| Men and women | 0.34 | 0.28 | 0.07* | 0.34 | 0.30 | 0.04 |

| Variable | Before matching | | | After matching | | |
|-----------------------------|--------------------|-----------------------|------------|--------------------|--------------------|------------|
| | Treated (n=222) | Control (n=32,322) | Difference | Treated (n=222) | Control (n=222) | Difference |
| <i>Firm characteristics</i> | | | | | | |
| Domestic | 1.00 | 0.97 | 0.03 | 1.00 | 0.99 | 0.00 |
| Agriculture and mining | 0.01 | 0.02 | -0.01 | 0.01 | 0.01 | 0.00 |
| High-tech manuf. | 0.01 | 0.00 | 0.01 | 0.01 | 0.00 | 0.01 |
| Mid high-tech manuf. | 0.01 | 0.01 | 0.00 | 0.01 | 0.03 | -0.01 |
| Mid low-tech manuf. | 0.05 | 0.04 | 0.01 | 0.05 | 0.05 | 0.01 |
| Low-tech manuf. | 0.09 | 0.05 | 0.04* | 0.09 | 0.11 | -0.02 |
| Energy | 0.00 | 0.01 | -0.01 | 0.00 | 0.00 | 0.00 |
| Construction | 0.10 | 0.13 | -0.03 | 0.10 | 0.11 | 0.00 |
| KIS high-tech | 0.13 | 0.04 | 0.08*** | 0.13 | 0.15 | -0.03 |
| KIS other | 0.34 | 0.23 | 0.12*** | 0.34 | 0.29 | 0.05 |
| LKIS | 0.25 | 0.45 | -0.20*** | 0.25 | 0.26 | -0.01 |
| Zagreb | 0.41 | 0.38 | 0.02 | 0.41 | 0.40 | 0.01 |
| Western Croatia | 0.12 | 0.15 | -0.03 | 0.12 | 0.11 | 0.01 |
| East Croatia | 0.14 | 0.08 | 0.05** | 0.14 | 0.13 | 0.00 |
| Central Croatia | 0.20 | 0.14 | 0.06* | 0.20 | 0.23 | -0.03 |
| South Croatia | 0.14 | 0.24 | -0.10*** | 0.14 | 0.14 | 0.00 |
| <i>Year dummies</i> | | | | | | |
| 2008 | 0.25 | 0.16 | 0.09*** | 0.25 | 0.25 | 0.00 |
| 2009 | 0.07 | 0.16 | -0.09*** | 0.07 | 0.07 | 0.00 |
| 2010 | 0.27 | 0.16 | 0.11*** | 0.27 | 0.27 | 0.00 |
| 2011 | 0.37 | 0.16 | 0.21*** | 0.37 | 0.37 | 0.00 |
| 2012 | 0.01 | 0.18 | -0.16*** | 0.01 | 0.01 | 0.00 |
| 2013 | 0.02 | 0.17 | -0.15*** | 0.02 | 0.02 | 0.00 |

Probit model - Results

| Variable | Version 1 | | Version 2 | |
|--|-------------|---------|-------------|---------|
| | Estimate | S.e. | Estimate | S.e. |
| <i>Grant call and performance variables</i> | | | | |
| Surplus | 0.2734*** | 0.0757 | 0.2953*** | 0.0770 |
| Age of firm | -0.3611*** | 0.0313 | -0.3610*** | 0.0327 |
| (ln) employees | -0.0017 | 0.0561 | -0.2020 | 0.1692 |
| (ln) real exports | 0.0047 | 0.0069 | 0.0056 | 0.0070 |
| (ln) real turnover | -0.0915** | 0.0281 | -0.0926** | 0.0289 |
| (ln) real cash | -0.0075 | 0.0122 | -0.0044 | 0.0126 |
| (ln) real fixed liab. | 0.0034 | 0.0096 | 0.0050 | 0.0097 |
| (ln) real current liab. (labour) | -0.0022 | 0.0123 | 0.0005 | 0.0125 |
| (ln) real current liab. (state) | 0.0104 | 0.0163 | 0.0096 | 0.0166 |
| (ln) real current liab. (bank) | -0.0027 | 0.0072 | 0.0001 | 0.0073 |
| (ln) real fixed liab. (bank) | -0.0020 | 0.0109 | -0.0034 | 0.0110 |
| (ln) average real wage | -0.0336 | 0.0262 | -0.0303 | 0.0269 |
| Prev. subsidy dummy | 0.4724*** | 0.0782 | 0.4868*** | 0.0798 |
| (ln) real assets | 0.0115 | 0.0073 | 0.0106 | 0.0074 |
| Domestic | 0.5256 | 0.3586 | 0.5324 | 0.3658 |
| <i>Entrepreneurship characteristics</i> | | | | |
| Mean age | | | -0.0209*** | 0.0061 |
| Mean age * One team member | | | 0.0054 | 0.0039 |
| Team members (benchmark 3 or more) | | | | |
| One member | | | 0.4385 | 0.2452 |
| Two members | | | -0.3564 | 0.3377 |
| Gender combination (benchmark men and woman) | | | | |
| Only men | | | -0.0111 | 0.4334 |
| Only women | | | 0.0350 | 0.4355 |
| Year FE | YES | | YES | |
| Region FE | YES | | YES | |
| Sector FE | YES | | YES | |
| Intercept | 228.4535*** | 34.8424 | 159.0049*** | 38.7395 |
| Observations | 32.5440 | | 32.5440 | |
| McFadden pseudo R2 | 0.1852 | | 0.2020 | |

ATT - Results

| Outcome variables | Treated (n = 222) | Control (n = 222) | ATT (S.e.) |
|--|----------------------|----------------------|-----------------------|
| <i>Survival</i> | | | |
| Survives in 2016 dummy | 0.9279 | 0.8604 | 0.0676** (0.0277) |
| Survives in t + 1 dummy | 1.0000 | 1.0000 | 0.0000 0.0000 |
| Survives in t + 2 dummy | 1.0000 | 0.9910 | 0.0090 (0.0063) |
| Survives in t + 3 dummy | 0.9955 | 0.9820 | 0.0135 (-0.0100) |
| Survives in t + 4 dummy | 0.9595 | 0.9324 | 0.0270 (0.0168) |
| Survives in t + 5 dummy | 0.9189 | 0.8919 | 0.0270 (-0.0220) |
| <i>Bank loans</i> | | | |
| Log (1 + long-term bank loans at t + 1) | 4.0834 | 2.7488 | 1.3346** (0.5219) |
| Log (1 + sum of long-term bank loans at t + 1, t + 2 and t + 3) | 5.8937 | 3.7609 | 2.1327*** (0.5493) |
| Log (1 + short-term bank loans at t + 1) | 2.1412 | 1.8785 | 0.2627 (0.4042) |
| Log (1 + sum of short-term bank loans at t + 1, t + 2 and t + 3) | 3.5657 | 3.1291 | 0.4366 (0.4664) |
| <i>Firm performance</i> | | | |
| Real turnover growth from t to t + 1 (in %) | 16.5081 | 12.0847 | 4.4235 (-5.2920) |
| Real turnover growth from t to t + 3 (in %) | 62.3571 | 60.4192 | 1.9379 (4.2497) |
| Real turnover growth from t to t + 5 (in %) | 105.9309 | 135.2771 | -29.3462 (8.7149) |
| Number of employees growth from t to t + 1 (in %) | 20.6397 | 16.5886 | 4.0511 (5.5811) |
| Number of employees growth from t to t + 3 (in %) | 48.2460 | 39.6938 | 8.5522 (9.6623) |
| Number of employees growth from t to t + 5 (in %) | 72.2112 | 55.6292 | 16.5820 (13.6868) |
| Labor productivity growth from t to t + 1 (in %) | 8.8050 | 13.1563 | -4.3513 (7.2949) |
| Labor productivity growth from t to t + 3 (in %) | 23.3253 | 21.5326 | 1.7926 (9.4471) |
| Labor productivity growth from t to t + 5 (in %) | 31.1653 | 53.8401 | -22.6748 (12.4221) |

Robustness check - Placebo test

| Outcome variables | Treated placebo (n = 222) | Control placebo (n = 222) | ATT placebo (S.e.) |
|--|------------------------------|------------------------------|-----------------------|
| <i>Survival</i> | | | |
| Survives in 2016 dummy | 0.8604 | 0.8739 | -0.0135 (0.0322) |
| <i>Bank loans</i> | | | |
| Log (1 + long-term bank loans at t + 1) | 2.7488 | 2.9261 | -0.1773 (0.4818) |
| Log (1 + sum of long-term bank loans at t + 1, t + 2 and t + 3) | 3.7609 | 4.0895 | -0.3286 (0.5282) |
| Log (1 + short-term bank loans at t + 1) | 1.8785 | 1.3187 | 0.5598 (0.3734) |
| Log (1 + sum of short-term bank loans at t + 1, t + 2 and t + 3) | 3.1291 | 2.8147 | 0.3144 (0.4892) |
| <i>Firm performance</i> | | | |
| Real turnover growth from t to t + 1 (in %) | 12.0847 | 21.7753 | -9.6906 (6.7621) |
| Real turnover growth from t to t + 3 (in %) | 60.4192 | 49.1048 | 11.3144 (15.0972) |
| Real turnover growth from t to t + 5 (in %) | 135.277 | 96.4329 | 38.8442 (30.3833) |
| Number of employees growth from t to t + 1 (in %) | 16.5886 | 16.2746 | 0.314 (5.5298) |
| Number of employees growth from t to t + 3 (in %) | 39.6938 | 35.0107 | 4.6831 (8.9815) |
| Number of employees growth from t to t + 5 (in %) | 55.6292 | 55.4564 | 0.1728 (14.5088) |
| Labor productivity growth from t to t + 1 (in %) | 13.1563 | 15.7646 | -2.6084 (-9.111) |
| Labor productivity growth from t to t + 3 (in %) | 21.5326 | 23.2762 | -1.7435 (12.2059) |
| Labor productivity growth from t to t + 5 (in %) | 53.8401 | 79.2772 | -25.4371 (24.6119) |

Robustness check - Rosenbaum bounds

| Gamma | Survives in 2016 dummy | | Long-term bank loans in next three years | | Long-term bank loans in next year | |
|-------|--------------------------------|--------------------------------|--|--------------------------------|-----------------------------------|--------------------------------|
| | Lower bound significance level | Upper bound significance level | Lower bound significance level | Upper bound significance level | Lower bound significance level | Upper bound significance level |
| 1.00 | 0.0111 | 0.0111 | 0.0024 | 0.0024 | 0.0316 | 0.0316 |
| 1.05 | 0.0072 | 0.0167 | 0.0011 | 0.0051 | 0.0192 | 0.0499 |
| 1.10 | 0.0046 | 0.024 | 0.0005 | 0.0096 | 0.0114 | 0.0743 |
| 1.15 | 0.003 | 0.0333 | 0.0002 | 0.0168 | 0.0067 | 0.1052 |
| 1.20 | 0.0019 | 0.0447 | 0.0001 | 0.0277 | 0.0039 | 0.1424 |
| 1.25 | 0.0012 | 0.0584 | 0.0000 | 0.043 | 0.0022 | 0.1856 |
| 1.30 | 0.0008 | 0.0743 | 0.0000 | 0.0634 | 0.0013 | 0.2338 |

Conclusion I

- Although **grants were very small**, they were still able to **affect survival up to 2016 and access to external finance**
- We **do not find any evidence of the negative "cash and carry" effect** of grants on firm survival
- **Recipient firms exhibited a larger amount of long-term loans** almost immediately after the grant was awarded, as well as three years later
- We explain our results through two channels: **behavioral additionality and certification effect**, which are both consequences of the grant scheme nature
- Although the **grants were too small to have any striking direct effect**, through these channels they **paved the way for acquiring bank loans**, which were in turn substantial enough to enable the recipients to survive the recession

Conclusion II

- We find **no significant effect on young firm performance** - just surviving and maintaining the same level of performance takes so much effort for young firms in recession that none of the firm's capacity is left for performance improvement
- Policy implication - **even small sums of money widely distributed can have a significant effect if they are targeted at knowledge absorption and skill creation**
- Limitations and future of our research:
 - Availability of more covariates to account for unobservables
 - We do not undertake the general equilibrium analysis, but only analyze the average treatment effect on the treated firms - possible other positive spillovers (consultants, suppliers of equipment)

Thank you for your attention!

We would appreciate any questions/comments!

For any further questions/comments, please contact us by e-mail:

srjoj.stjepan@gmail.com

bskrinjaric@eizg.hr

sradas@eizg.hr